

WHEN TO APPOINT A MONITOR

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Chairman Bart M. Schwartz provides his perspective of when to appoint a monitor in this extract from the first edition of *The Guide to Monitorships*. The publication is available [here](#).



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Described by *The New York Times* as the person “often sought out in...thorny situations,” Bart M. Schwartz is a founder and the chairman of Guidepost Solutions, where he provides compliance, ethics, and integrity monitoring and investigative services. He is a former Chief of the Criminal Division of the United States Attorney’s Office for the Southern District of New York. For more than 30 years, Mr. Schwartz has managed sensitive and complex matters for a wide array of clients including government agencies, international corporations, and not-for-profits.